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		Reg. No

# SECOND SEMESTER M.Com. DEGREE (REGULAR/SUPPLEMENTARY) EXAMINATION, APRIL 2023

(CBCSS)

M.Com.

## MCM 2C 07—ADVANCED STRATEGIC MANAGEMENT

(2019 Admission onwards)

Time: Three Hours

Maximum: 30 Weightage

#### Part A

Answer any **four** questions. Each question carries 2 weightage.

- 1. What is organisational appraisal?
- 2. What is Vision?
- 3. What is ETOP analysis?
- 4. What is Divestment?
- 5. What is functional implementation?
- 6. What is KPI?
- 7. What are some factors to be considered in strategic choice?

 $(4 \times 2 = 8 \text{ weightage})$ 

### Part B

Answer any **four** questions. Each question carries 3 weightage.

- 8. Discuss the elements of micro environment of a firm.
- 9. What are the techniques used in forecasting environmental factors?
- 10. Discuss Porter's Generic strategy.
- 11. Discuss Mintzberg's five Ps strategy?
- 12. Discuss four types merger with examples.

Turn over

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- 13. Explain balanced scorecard.
- 14. Discuss DuPont control model.

 $(4 \times 3 = 12 \text{ weightage})$ 

#### Part C

Answer any **two** questions.

Each question carries 5 weightage.

- 15. Discuss the emerging trends in strategic management
- 16. What is environmental analysis? Discuss the macro environment, with the implications of each environmental factor.
- 17. What is expansion strategy? Discuss different types of expansion strategies.
- 18. What is strategy implementation? Discuss different types of strategy implementation.

 $(2 \times 5 = 10 \text{ weightage})$